

## FY2022 H1 Consolidated Financial Results Highlight

### ◆Financial Results Highlight

(Billions of yen)

	FY2022 H1	FY2021 H1	YoY		Remarks
Revenue	1,151.3	1,033.6	117.7	11.4%	+8.6% YoY at Constant Currency Basis
Revenue excluding liquor tax	896.7	808.8	87.9	10.9%	+8.0% YoY at Constant Currency Basis
Core Operating Profit *1	91.0	89.3	1.7	1.9%	-1.7% YoY at Constant Currency Basis
Operating profit	81.4	109.4	-28.0	-25.6%	
EBITDA *2	149.6	144.9	4.8	3.3%	
Profit before tax	78.7	104.0	-25.3	-24.3%	
Profit for the period	57.1	79.4	-22.3	-28.1%	
Profit attributable to owners of parent	57.0	79.3	-22.3	-28.1%	
Adjusted profit attributable to owners of parent *3	66.3	79.3	-13.0	-16.4%	

\*1 Core Operating Profit is the reference index for normalized business performance.

Core Operating Profit = Revenue - (COGS + general administrative cost)

\*2 EBITDA = Core Operating Profit + amortization of intangible assets + depreciation

\*3 Adjusted profit attributable to owners of parent

= Profit attributable to owners of parent - one off special factors including business portfolio restructuring and impairment loss  
Adjusted on after-tax basis for the loss from the reorganization of production and logistics bases in FY2022

	FY2022 H1	FY2021 H1	YoY
EPS (yen)	112.5	156.5	-44.0
Adjusted EPS (yen) *4	130.8	156.5	-25.7

\*4 Calculated based on Adjusted profit attributable to owners of parent.

### ◆Reference Data

	Including liquor tax			Excluding liquor tax		
	FY2022 H1	FY2021 H1	YoY	FY2022 H1	FY2021 H1	YoY
Alcohol Beverages Business	8.4%	8.5%	-0.1%	13.7%	13.7%	0.0%
Non-Alcohol Beverages Business	7.6%	9.4%	-1.8%	7.6%	9.4%	-1.8%
Food Business	9.7%	9.5%	0.2%	9.7%	9.5%	0.2%
Japan	7.1%	7.7%	-0.6%	9.3%	9.8%	-0.5%
Europe	10.9%	12.1%	-1.2%	13.4%	15.1%	-1.7%
Oceania	16.0%	16.8%	-0.8%	21.4%	22.6%	-1.2%
Southeast Asia	-	2.2%	-	-	2.2%	-
Core Operating Profit margin	7.9%	8.6%	-0.7%	10.1%	11.0%	-0.9%
EBITDA margin	13.0%	14.0%	-1.0%	16.7%	17.9%	-1.2%

## Summary of Statement of Profit or Loss

(Billions of yen)

	FY2022 H1	FY2021 H1	Inc./Dec.	YoY	Remarks
Alcohol Beverages Business *1	356.0	316.5	39.5	12.5%	
Non-Alcohol Beverages Business *1	174.6	173.8	0.9	0.5%	
Food Business *1	61.4	60.8	0.6	1.0%	
Other/elimination in segment *1,2	7.8	4.7	3.1	65.6%	
Japan *1,2	599.9	555.9	44.0	7.9%	
Europe *3	265.2	216.0	49.2	22.8%	+17.6% YoY at Constant Currency Basis
Oceania *3	261.1	238.7	22.5	9.4%	+2.8% YoY at Constant Currency Basis
Southeast Asia	25.1	22.5	2.6	11.6%	+1.2% YoY at Constant Currency Basis
Other Business *2	3.8	3.1	0.7	23.2%	+24.2% YoY at Constant Currency Basis
Adjustments (corporate and elimination) *1	- 3.9	- 2.6	- 1.3	-	
Revenue	1,151.3	1,033.6	117.7	11.4%	+8.6% YoY at Constant Currency Basis
Alcohol Beverages Business *1	29.9	26.8	3.1	11.5%	
Non-Alcohol Beverages Business *1	13.3	16.4	- 3.1	- 18.8%	
Food Business *1	6.0	5.8	0.2	3.3%	
Other/elimination in segment *1,2	- 6.3	- 6.2	- 0.1	-	Including administrative expenses in Japan
Japan *1,2	42.8	42.8	0.0	0.1%	
Europe *3	28.9	26.1	2.7	10.5%	+4.9% YoY at Constant Currency Basis
Oceania *3	41.8	40.2	1.6	4.0%	-2.3% YoY at Constant Currency Basis
Southeast Asia	- 0.2	0.5	- 0.7	-	-% YoY at Constant Currency Basis
Other Business *2	0.7	0.8	- 0.1	- 11.7%	-12.1% YoY at Constant Currency Basis
Adjustments (corporate and elimination) *1	- 6.6	- 5.5	- 1.0	-	
Amortization of acquisition-related intangible assets	- 16.4	- 15.5	- 0.9	-	
Core Operating Profit	91.0	89.3	1.7	1.9%	-1.7% YoY at Constant Currency Basis
Adjustment item	- 9.6	20.1	- 29.7	-	
Loss (gain) on sales and retirement of non current assets	8.1	33.7	- 25.6	- 76.1%	
Business integration expenses	- 2.3	- 8.9	6.6	-	
Impairment loss	- 12.8	-	- 12.8	-	
Others	- 2.6	- 4.7	2.1	-	
Operating profit	81.4	109.4	- 28.0	- 25.6%	
Finance income or loss	- 4.2	- 5.1	0.9	-	
Profit (loss) from sales of investments accounted for using equity method	0.2	0.1	0.1	65.0%	
Others	1.2	- 0.5	1.8	-	
Profit before tax	78.7	104.0	- 25.3	- 24.3%	
Income tax expense	- 21.6	- 24.5	2.9	-	
Profit	57.1	79.4	- 22.3	- 28.1%	
Profit attributable to owners of parent	57.0	79.3	- 22.3	- 28.1%	
Profit attributable to non-controlling interests	0.1	0.1	- 0.0	- 19.4%	
Adjusted profit attributable to owners of parent	66.3	79.3	- 13.0	- 16.4%	

\* The effect of change 1 and 2 below resulting from business reorganization is reflected in figures of FY2022 and comparable previous year's results in FY2021. Not reflected in FY2021 results regarding note 3.

\*1 We transferred Asahi Breweries, Ltd., Asahi Soft Drinks, Ltd. and Asahi Group Foods, Ltd. from the subsidiary of Asahi Group Holdings, Ltd. to the newly established Asahi Group Japan, Ltd. Consequently, we transferred the intercompany eliminations of the former segments "Alcohol Beverages," "Non-Alcohol Beverages," and "Food" and administrative expenses at the parent company from "Adjustments (corporate and eliminations)" to "Japan."

\*2 We transferred AB Cargo East Japan Ltd. and AB Cargo West Japan Ltd., Asahi Logistics Corporation, Nadaman Corporation and Asahi Food Create Co. from "Other Business" to "Japan."

\*3 Part of the export business was transferred from Oceania to Europe.

## Summary of Statement of Financial Position

(Billions of yen)

	End of FY2022 H1	End of FY2021	Comparison with end of FY2021	Remarks
Total assets	4,927.0	4,547.7	379.3	
Total equity	2,065.9	1,759.1	306.7	
Total equity attributable to owners of parent	2,063.7	1,757.1	306.6	
Interest-bearing debt *1	1,599.9	1,596.2	3.7	

\*1 Regarding the interest-bearing debt, difference between the amount stated above as comparison with end of FY2021 and the negative 41.5 billion yen in financial obligations - borrowings and repayments stated on page 5 was mainly due to the effect of foreign exchange rates on foreign-currency-denominated financial obligations.

### Others

#### ◆Capital expenditures/Depreciation

(Billions of yen)

	FY2022 H1	FY2021 H1	YoY	Remarks
Capital expenditures *2	36.3	34.9	1.3	
Depreciation *2	42.2	40.1	2.2	

\*2 Capital expenditures and depreciation do not include lease assets or trademarks at the time of acquisition of subsidiaries.

#### ◆Details of amortization of intangible assets

(Billions of yen)

	FY2022 H1	FY2021 H1	YoY	Remarks
Japan	- 0.9	- 0.9	-	
Europe	- 9.6	- 9.1	- 0.5	
Oceania	- 5.8	- 5.4	- 0.4	
Southeast Asia	- 0.0	- 0.0	- 0.0	
Other Business	- 0.1	- 0.1	-	
Total	- 16.4	- 15.5	- 0.9	

#### ◆Details of amortization of intangible assets

(Yen)

	FY2022 H1 (Average)	FY2021 H1 (Average)
Euro	134.4	129.9
Australian dollar	88.5	83.1
Malaysia Ringgit	28.8	26.3
US dollar	123.1	107.8

## Consolidated Statement of Financial Position

(Billions of yen)

	End of FY2022 H1	End of FY2021	Inc./Dec.	Remarks
Current assets	762.6	700.2	62.4	
Cash and cash equivalents	50.8	52.7	- 1.9	
Trade and other receivables	404.1	396.0	8.1	
Inventories	241.9	200.8	41.0	
Income tax receivables	6.5	2.2	4.2	
Other financial assets	8.8	7.1	1.7	
Other current assets	42.0	34.1	7.9	
Assets held for sale	8.6	7.2	1.4	
Non-current assets	4,164.5	3,847.6	316.9	
Property, plant and equipment	828.0	818.4	9.6	
Goodwill and intangible assets	3,100.6	2,819.6	280.9	
Investments accounted for using equity metho	7.0	6.6	0.4	
Other financial assets	138.9	126.3	12.6	
Deferred tax assets	49.5	34.5	15.0	
Net defined benefit assets	23.0	24.0	- 1.0	
Other non-current assets	17.4	18.1	- 0.7	
<b>Total assets</b>	<b>4,927.0</b>	<b>4,547.7</b>	<b>379.3</b>	
Current liabilities	1,223.5	1,242.9	- 19.4	
Trade and other payables	574.6	531.6	43.0	
Bonds and borrowings (current)	342.5	423.7	- 81.2	
Income tax payables	32.1	36.8	- 4.8	
Allowance	14.0	13.3	0.8	
Other financial liabilities	127.5	111.6	15.9	
Other current liabilities	132.8	126.0	6.8	
Non-current liabilities	1,637.6	1,545.7	91.9	
Bonds and borrowings (non-current)	1,257.5	1,172.6	84.9	
Net defined benefit liabilities	24.6	24.1	0.5	
Deferred tax liabilities	224.8	203.6	21.2	
Other financial liabilities	124.6	139.2	- 14.6	
Other non-current liabilities	6.2	6.3	- 0.1	
<b>Total liabilities</b>	<b>2,861.1</b>	<b>2,788.6</b>	<b>72.5</b>	
Issued capital	220.0	220.0	-	
Share premium	161.8	161.7	0.0	
Retained earnings	1,094.4	1,064.6	29.7	
Treasury shares	- 1.2	- 0.9	- 0.2	
Other components of equity	588.7	311.6	277.1	
Non-controlling interests	2.2	2.0	0.1	
<b>Total equity</b>	<b>2,065.9</b>	<b>1,759.1</b>	<b>306.7</b>	
<b>Total liabilities and equity</b>	<b>4,927.0</b>	<b>4,547.7</b>	<b>379.3</b>	

**Main points of Consolidated Statement of Financial Position**

**Total assets:** Assets increased by 379.3 billion yen compared to the end of the previous fiscal year

mainly due to increases in goodwill and intangible assets resulting from yen depreciation compared to the end of the previous fiscal year.

**Total equity:** We increased retained earnings due to the recording of profit attributable to owners of parent, and foreign currency translation adjustments due to fluctuations in the foreign exchange market. Therefore, total equity increased by 306.7 billion yen compared to the end of the previous fiscal year.

<b>Summary of Statement of Cash Flows</b>
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(Billions of yen)

	FY2022 H1	FY2021 H1	Inc./Dec.	Remarks
Cash flows from (used in) operating activities	89.4	157.4	- 67.9	
(Profit before tax)	78.7	104.0	- 25.3	
(Depreciation) *1	42.2	40.1	2.2	
(Amortization of acquisition-related intangible assets)	16.4	15.5	0.9	
(Income tax paid)	- 40.8	- 12.5	- 28.4	
Cash flows from (used in) investing activities	- 20.9	4.7	- 25.6	
(Income from sales of tangible and intangible fixed assets)	19.3	57.6	- 38.4	
(Acquisition of stock of subsidiaries)	-	- 14.8	14.8	
(Capital expenditure) *1	- 36.3	- 34.9	- 1.3	
Cash flows from (used in) financing activities	- 81.7	- 157.3	75.6	
(Financial obligations - borrowings and repayment)*2	- 41.5	- 117.6	76.1	
(Dividends paid)	- 27.9	- 26.9	- 1.0	
Translation difference	11.2	2.7	8.5	
Increase (decrease) of cash and cash equivalents	- 1.9	7.5	- 9.4	

\*1 Capital expenditures and depreciation do not include lease assets or trademarks at the time of acquisition of subsidiaries.

\*2 "Financial obligations - borrowings and repayment" refers to borrowing proceeds and repayment expenditure as well as proceeds due to bond issuance and expenditure due to redemption.

The difference compared with the amount stated on page 3 as comparison of interest-bearing debt with end of FY2021 was mainly due to the effect of foreign exchange rates on foreign-currency-denominated financial obligations.

## FY2022 Consolidated Financial Results Forecast Highlight

### ◆Financial Results Highlight

(Billions of yen)

	FY2022		YoY		Remarks
	Forecast	FY2021			
Revenue	2,450.0	2,236.1	213.9	9.6%	+7.3% YoY at Constant Currency Basis
Revenue excluding liquor tax	1,887.1	1,734.2	152.9	8.8%	+6.6% YoY at Constant Currency Basis
Core Operating Profit *1	240.0	217.9	22.1	10.1%	+6.9% YoY at Constant Currency Basis
Operating profit	217.5	211.9	5.6	2.6%	
EBITDA *2	356.2	328.5	27.7	8.4%	
Profit before tax	205.5	199.8	5.7	2.8%	
Profit for the period	146.5	153.8	-7.3	-4.8%	
Profit attributable to owners of parent	146.5	153.5	-7.0	-4.6%	
Adjusted profit attributable to owners of parent *3	156.5	154.6	1.9	1.2%	

\*1 Core Operating Profit is the reference index for normalized business performance.

Core Operating Profit = Revenue - (COGS + general administrative cost)

\*2 EBITDA = Core Operating Profit + amortization of intangible assets + depreciation

\*3 Adjusted profit attributable to owners of parent

= Profit attributable to owners of parent - one off special factors including business portfolio restructuring and impairment loss

Figures are adjusted on after-tax basis for the loss from the reorganization of production and logistics bases in the FY2022 forecast, and the goodwill impairment in Europe and lower tax expenses from the reorganization in Southeast Asia in the FY2021 results.

	FY2022 Forecast	FY2021	YoY
EPS (yen)	289.1	302.9	-13.8
Adjusted EPS (yen) *4	308.8	305.2	3.7
ROE	7.9%	9.4%	-1.5%
Adjusted ROE *5	10.5%	11.1%	-0.6%
Net Debt Equity Ratio *6,7	0.61	0.73	-0.12
Net Debt EBITDA Ratio *7	3.60	4.24	-0.64
Dividend payout ratio	38.4%	36.0%	2.4%
Adjusted dividend payout ratio *8	35.9%	35.7%	0.2%
Free Cash Flow (FCF) *9	215.0	319.1	-104.1

\*4 Calculated based on Adjusted profit attributable to owners of parent

\*5 Adjusted ROE

= Adjusted profit attributable to owners of parent / Equity attributable to owners of parent

(after the deduction of translation difference on foreign operations and Changes in fair value of financial instruments measured at fair value through other comprehensive income)

\*6 Calculated by adding 50% of the outstanding subordinated bonds (300 billion yen) to the equity.

\*7 Calculated by deducting 50% of the outstanding subordinated bonds (300 billion yen) from Net Debt.

\*8 Calculated based on Adjusted EPS

\*9 Free cash flow (FCF) = Operating cash flow minus Investing cash flow, excluding the impact of business restructuring such as M&A.

### ◆Reference Data

	Including liquor tax			Excluding liquor tax		
	FY2022 Forecast	FY2021	YoY	FY2022 Forecast	FY2021	YoY
Alcohol Beverages Business	9.8%	9.8%	0.0%	16.1%	16.0%	0.1%
Non-Alcohol Beverages Business	8.9%	9.3%	-0.4%	8.9%	9.3%	-0.4%
Food Business	9.6%	9.1%	0.5%	9.6%	9.1%	0.5%
Japan	8.5%	8.5%	-0.0%	11.1%	11.0%	0.1%
Europe	13.2%	15.9%	-2.7%	16.3%	19.8%	-3.5%
Oceania	18.5%	16.6%	1.9%	25.0%	22.4%	2.6%
Southeast Asia	0.0%	1.0%	-1.0%	0.0%	1.0%	-1.0%
Core Operating Profit margin	9.8%	9.7%	0.1%	12.7%	12.6%	0.1%
EBITDA margin	14.5%	14.7%	-0.2%	18.9%	18.9%	-0.0%

**Summary of Statement of Profit or Loss (Forecast)**

(Billions of yen)

	FY2022 Forecast	FY2021	Inc./Dec.	YoY	Remarks
Alcohol Beverages Business *1	795.2	722.1	73.0	10.1%	
Non-Alcohol Beverages Business *1	373.9	357.8	16.1	4.5%	
Food Business *1	127.7	125.9	1.8	1.4%	
Other/elimination in segment *1,2	20.7	13.5	7.1	52.7%	
Japan *1,2	1,317.5	1,219.4	98.1	8.0%	
Europe *3	565.1	474.4	90.7	19.1%	+16.5% YoY at Constant Currency Basis
Oceania *3	558.0	500.0	58.0	11.6%	+4.6% YoY at Constant Currency Basis
Southeast Asia	48.2	42.7	5.5	12.9%	+6.9% YoY at Constant Currency Basis
Other Business *2	7.6	6.0	1.6	27.2%	+29.8% YoY at Constant Currency Basis
Adjustments (corporate and elimination) *1	- 46.3	- 6.3	- 40.0	-	
Revenue	2,450.0	2,236.1	213.9	9.6%	+7.3% YoY at Constant Currency Basis
Alcohol Beverages Business *1	78.0	70.8	7.2	10.2%	
Non-Alcohol Beverages Business *1	33.2	33.1	0.1	0.2%	
Food Business *1	12.3	11.4	0.9	7.4%	
Other/elimination in segment *1,2	- 12.1	- 11.9	- 0.2	-	Including administrative expenses in Japan
Japan *1,2	111.4	103.5	7.9	7.6%	
Europe *3	74.4	75.5	- 1.1	- 1.4%	-3.7% YoY at Constant Currency Basis
Oceania *3	103.5	83.1	20.4	24.6%	+16.8% YoY at Constant Currency Basis
Southeast Asia	0.0	0.4	- 0.4	- 100.0%	-100.0% YoY at Constant Currency Basis
Other Business *2	1.1	1.2	- 0.1	- 8.9%	-8.1% YoY at Constant Currency Basis
Adjustments (corporate and elimination) *1	- 18.2	- 14.6	- 3.6	-	
Amortization of acquisition-related intangible assets	- 32.2	- 31.1	- 1.1	-	
Core Operating Profit	240.0	217.9	22.1	10.1%	+6.9% YoY at Constant Currency Basis
Adjustment item	- 22.5	- 6.0	- 16.5	-	
Loss (gain) on sales and retirement of non current assets	9.9	31.1	- 21.1	- 68.0%	
Business integration expenses	- 2.3	- 14.8	12.5	-	
Impairment loss	- 12.8	- 13.4	0.7	-	
Others	- 17.4	- 8.9	- 8.5	-	
Operating profit	217.5	211.9	5.6	2.6%	
Finance income or loss	- 9.4	- 9.8	0.4	-	
Profit (loss) from sales of investments accounted for using equity method	0.4	0.7	- 0.3	- 41.9%	
Others	- 3.0	- 2.9	- 0.0	-	
Profit before tax	205.5	199.8	5.7	2.8%	
Income tax expense	- 59.0	- 46.0	- 13.0	-	
Profit	146.5	153.8	- 7.3	- 4.8%	
Profit attributable to owners of parent	146.5	153.5	- 7.0	- 4.6%	
Profit attributable to non-controlling interests	-	0.3	- 0.3	-	
Adjusted profit attributable to owners of parent	156.5	154.6	1.9	1.2%	

\* The effect of change 1 and 2 below resulting from business reorganization is reflected in figures of FY2022 and comparable previous year's results in FY2021. Not reflected in FY2021 results regarding note 3.

\*1 We transferred Asahi Breweries, Ltd., Asahi Soft Drinks, Ltd. and Asahi Group Foods, Ltd. from the subsidiary of Asahi Group Holdings, Ltd. to the newly established Asahi Group Japan, Ltd. Consequently, we transferred the intercompany eliminations of the former segments "Alcohol Beverages," "Non-Alcohol Beverages," and "Food" and administrative expenses at the parent company from "Adjustments (corporate and eliminations)" to "Japan."

\*2 We transferred AB Cargo East Japan Ltd. and AB Cargo West Japan Ltd., Asahi Logistics Corporation, Nadaman Corporation and Asahi Food Create Co. from "Other Business" to "Japan."

\*3 Part of the export business was transferred from Oceania to Europe.

## Summary of Statement of Financial Position (Forecast)

(Billions of yen)

	End of FY2022 Forecast	End of FY2021	YoY	Remarks
Total assets	4,700.0	4,547.7	152.3	
Total equity	1,970.0	1,759.1	210.9	
Total equity attributable to owners of parent	1,968.0	1,757.1	210.9	
Interest-bearing debt	1,483.0	1,596.2	- 113.2	

## Others

### ◆Capital expenditures/Depreciation

(Billions of yen)

	FY2022 Forecast	FY2021	YoY	Remarks
Capital expenditures *1	111.0	88.2	22.8	
Depreciation *1	84.0	79.5	4.5	

\*1 Capital expenditures and depreciation do not include lease assets or trademarks at the time of acquisition of subsidiaries.

### ◆Details of amortization of intangible assets

(Billions of yen)

	FY2022 Forecast	FY2021	YoY	Remarks
Japan	- 1.8	- 1.8	-	
Europe	- 18.7	- 18.3	- 0.4	
Oceania	- 11.4	- 10.7	- 0.7	
Southeast Asia	- 0.1	- 0.1	- 0.0	
Other Business	- 0.1	- 0.2	0.0	
Total	- 32.2	- 31.1	- 1.1	

### ◆Details of amortization of intangible assets

(Yen)

	FY2022 Forecast (Average)	FY2021 (Average)
Euro	134.0	129.9
Australian dollar	88.0	82.5
Malaysia Ringgit	28.0	26.5
US dollar	126.0	109.9



**FY2022 Consolidated Statement of Cash Flows Forecast**

(Billions of yen)

	FY2022 Forecast	FY2021	Inc./Dec.	Remarks
Cash flows from (used in) operating activities	298.0	337.8	- 39.8	
(Profit before tax)	205.5	199.8	5.7	
(Depreciation) *1	84.0	79.5	4.5	
(Amortization of acquisition-related intangible assets)	32.2	31.1	1.1	
(Income tax paid)	- 57.4	- 50.6	- 6.7	
Cash flows from (used in) investing activities	- 83.0	- 14.3	- 68.7	
(Income from sales of tangible and intangible fixed assets)	19.3	65.1	- 45.8	
(Acquisition of stock of subsidiaries)	-	- 14.8	14.8	
(Capital expenditure) *1	- 111.0	- 88.2	- 22.8	
Cash flows from (used in) financing activities	- 215.0	- 320.3	105.3	
(Financial obligations - borrowings and repayment)*2	- 113.2	- 239.7	126.5	
(Dividends paid)	- 55.7	- 54.2	- 1.5	
Translation difference	-	1.1	- 1.1	
Increase (decrease) of cash and cash equivalents	-	4.3	- 4.3	

\*1 Capital expenditures and depreciation do not include lease assets or trademarks at the time of acquisition of subsidiaries.

\*2 "Financial obligations - borrowings and repayment" refers to borrowing proceeds and repayment expenditure as well as proceeds and redemption related to bond issuance.

**Segment Information**

◆FY2022 forecast

(Billions of yen)

	Japan	Europe	Oceania	Southeast Asia	Other	Adjustments (corporate/ elimination)	Amortization of intangible assets	Total
Revenue	1,317.5	565.1	558.0	48.2	7.6	- 46.3	-	2,450.0
Core Operating Profit	111.4	74.4	103.5	0.0	1.1	- 18.2	- 32.2	240.0
Depreciation *1	40.0	24.8	15.7	1.8	0.5	1.3	-	84.0
Amortization of acquisition- related intangible assets	1.8	18.7	11.4	0.1	0.1	-	-	32.2
EBITDA *2	151.4	99.2	119.2	1.8	1.6	-	-	356.2
Capital expenditure *1	47.2	43.6	14.0	2.4	0.4	3.4	-	111.0

\*1 Capital expenditures and depreciation do not include lease assets or trademarks at the time of acquisition of subsidiaries.

\*2 consolidated EBITDA = Core Operating Profit + amortization of acquisition-related intangible assets + depreciation  
each business EBITDA = Core Operating Profit + depreciation

◆FY2021

(Billions of yen)

	Japan	Europe	Oceania	Southeast Asia	Other	Adjustments (corporate/ elimination)	Amortization of intangible assets	Total
Revenue	1,219.4	474.4	500.0	42.7	6.0	- 6.3	-	2,236.1
Core Operating Profit	103.5	75.5	83.1	0.4	1.2	- 14.6	- 31.1	217.9
Depreciation *1	38.9	22.7	14.5	1.8	0.4	1.2	-	79.5
Amortization of acquisition- related intangible assets	1.8	18.3	10.7	0.1	0.2	-	-	31.1
EBITDA *2	142.3	98.2	97.6	2.2	1.6	-	-	328.5
Capital expenditure *1	39.0	34.0	12.3	1.6	0.1	1.2	-	88.2

◆Increase / Decrease

(Billions of yen)

	Japan	Europe	Oceania	Southeast Asia	Other	Adjustments (corporate/ elimination)	Amortization of intangible assets	Total
Revenue	98.1	90.7	58.0	5.5	1.6	- 40.0	-	213.9
Core Operating Profit	7.9	- 1.1	20.4	- 0.4	- 0.1	- 3.6	- 1.1	22.1
Depreciation *1	1.1	2.1	1.2	0.0	0.0	0.1	-	4.5
Amortization of acquisition- related intangible assets	-	0.4	0.7	0.0	- 0.0	-	-	1.1
EBITDA *2	9.0	1.0	21.6	- 0.4	- 0.1	-	-	27.7
Capital expenditure *1	8.2	9.6	1.7	0.8	0.3	2.2	-	22.8